



ENGAGING  
WITH LEADERS  
IN HIGHER  
EDUCATION

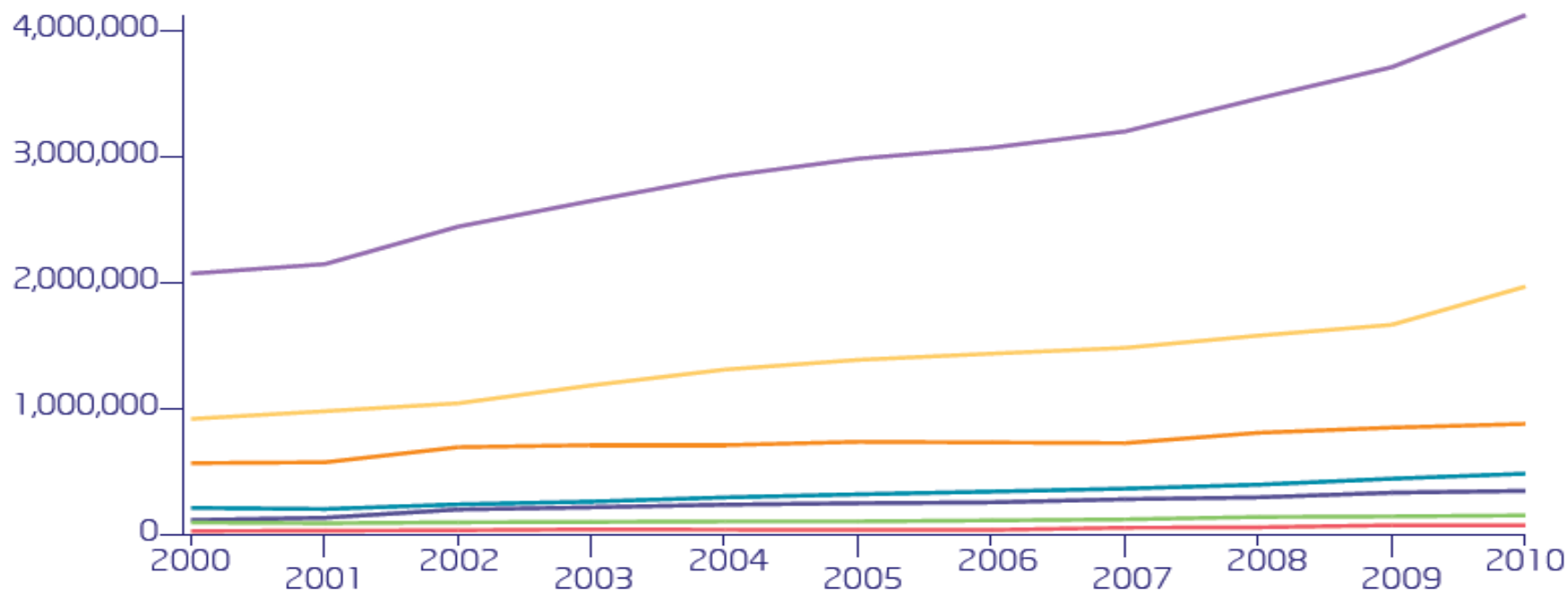
# Trends & Issues in International Higher Education:

**Robin Middlehurst**

**Leadership  
Foundation**  
for Higher Education

- **Features of the 'internationalisation' landscape:**
  - **International Mobility – global & regional**
  - **International Education**
  - **Branch Campuses**
  - **Global Networks: research, education, public-private**
  - **Education Hubs**
  - **Online Education**
- **Dynamic Regions**
- **Other issues...**

Foreign students enrolled outside country of origin, by region of destination, 2000 and 2010

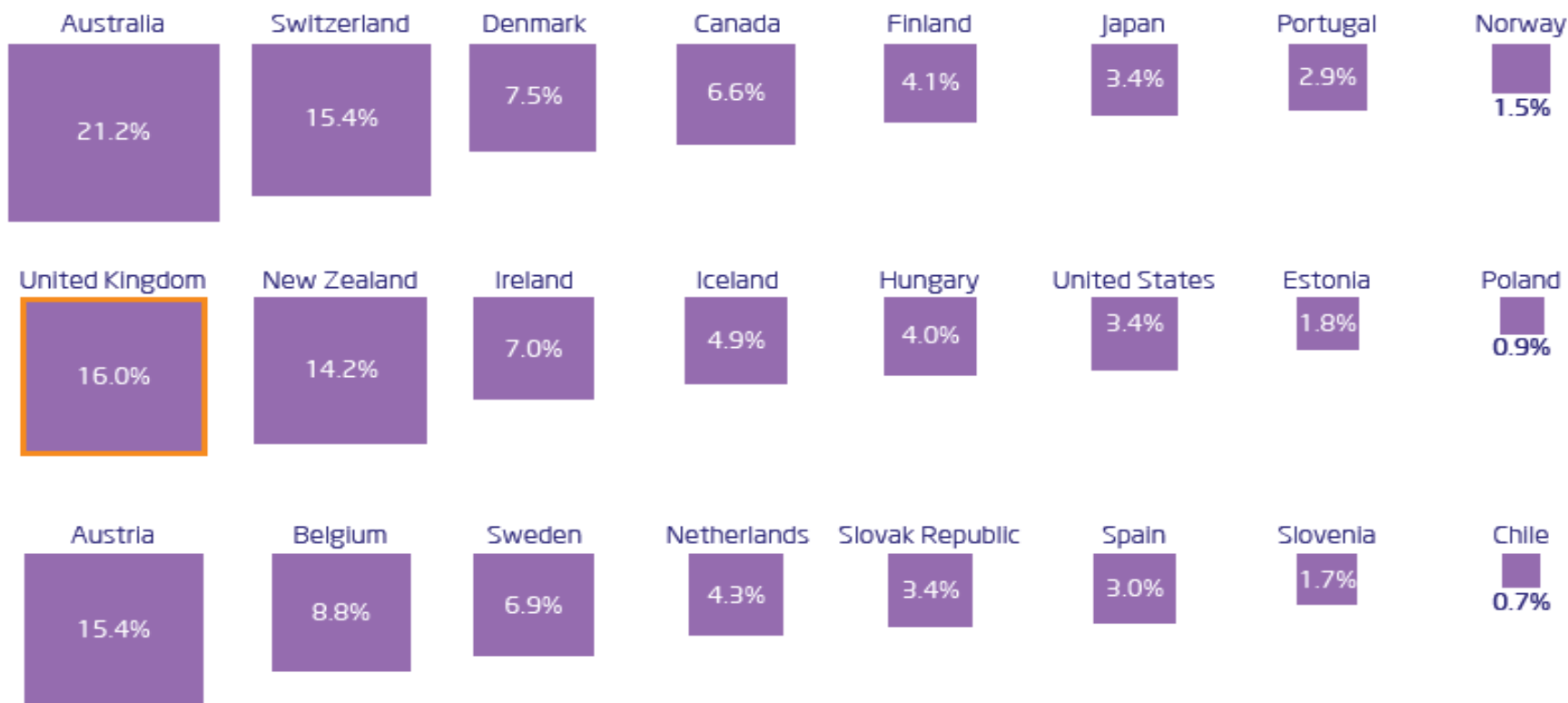


Region	Worldwide	Europe	North America	Asia	Oceania	Africa	Latin America and the Caribbean
2000	2,071,963	920,140	569,640	214,744	118,646	99,117	31,058
2010	4,119,002	1,968,418	880,427	486,076	350,013	155,293	77,735
Percentage increase	98.8%	113.9%	54.6%	126.4%	195.0%	56.7%	150.3%

Source: OECD (2012) Education at a Glance 2012

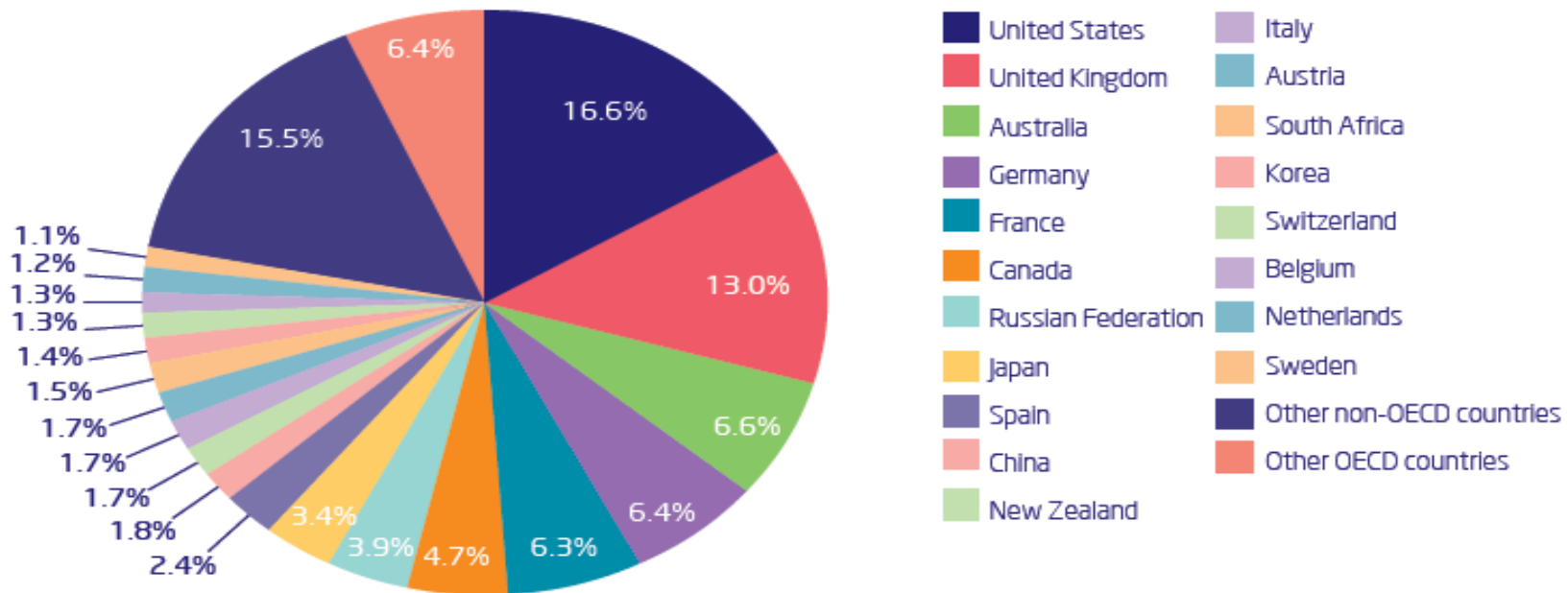
# International Students

International students as a proportion of all students within higher education systems, 2010



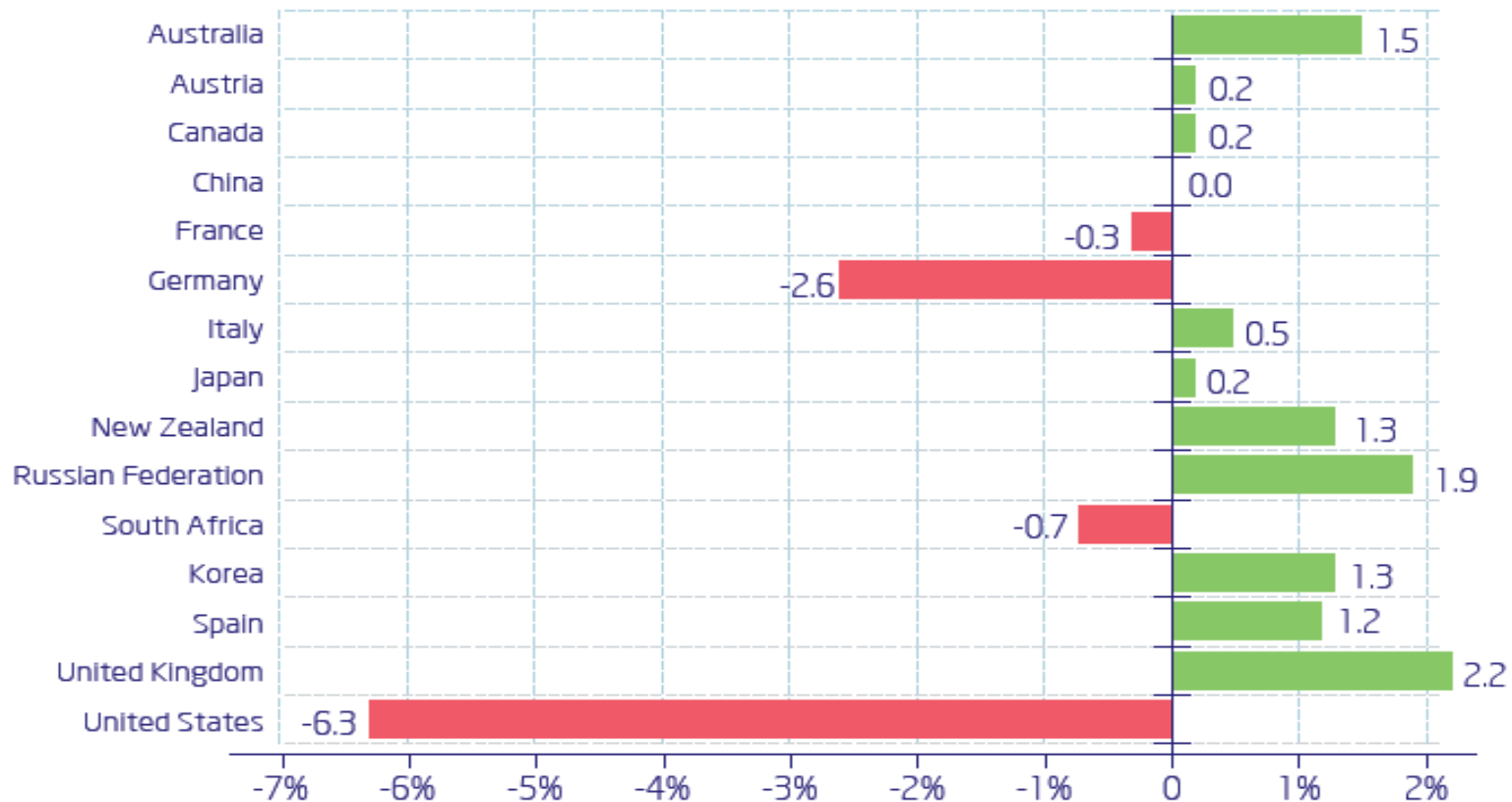
## International student market shares 2010

Market share 2010



## Trends in international student market shares, 2000 and 2010

Change in market share 2000-2010



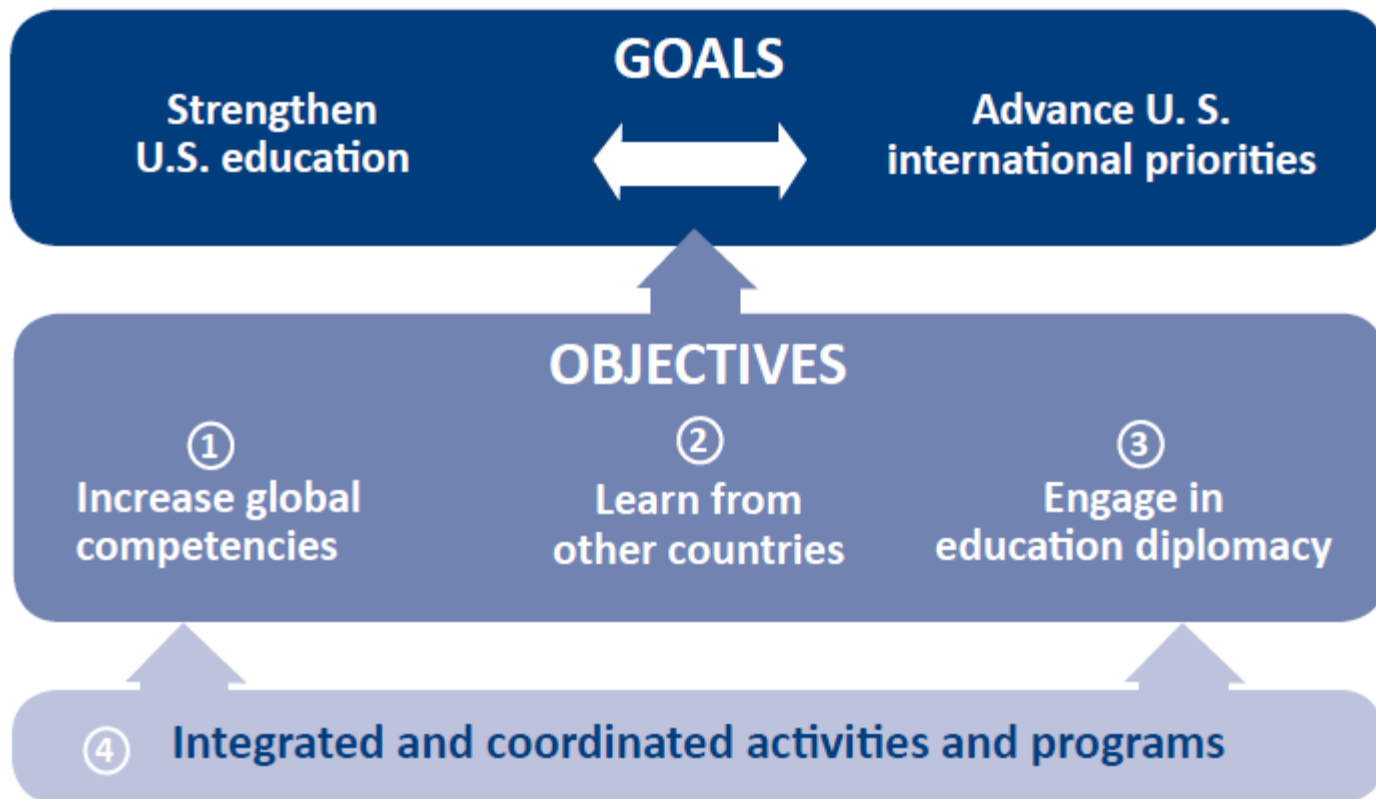
# A first federal-level strategy?



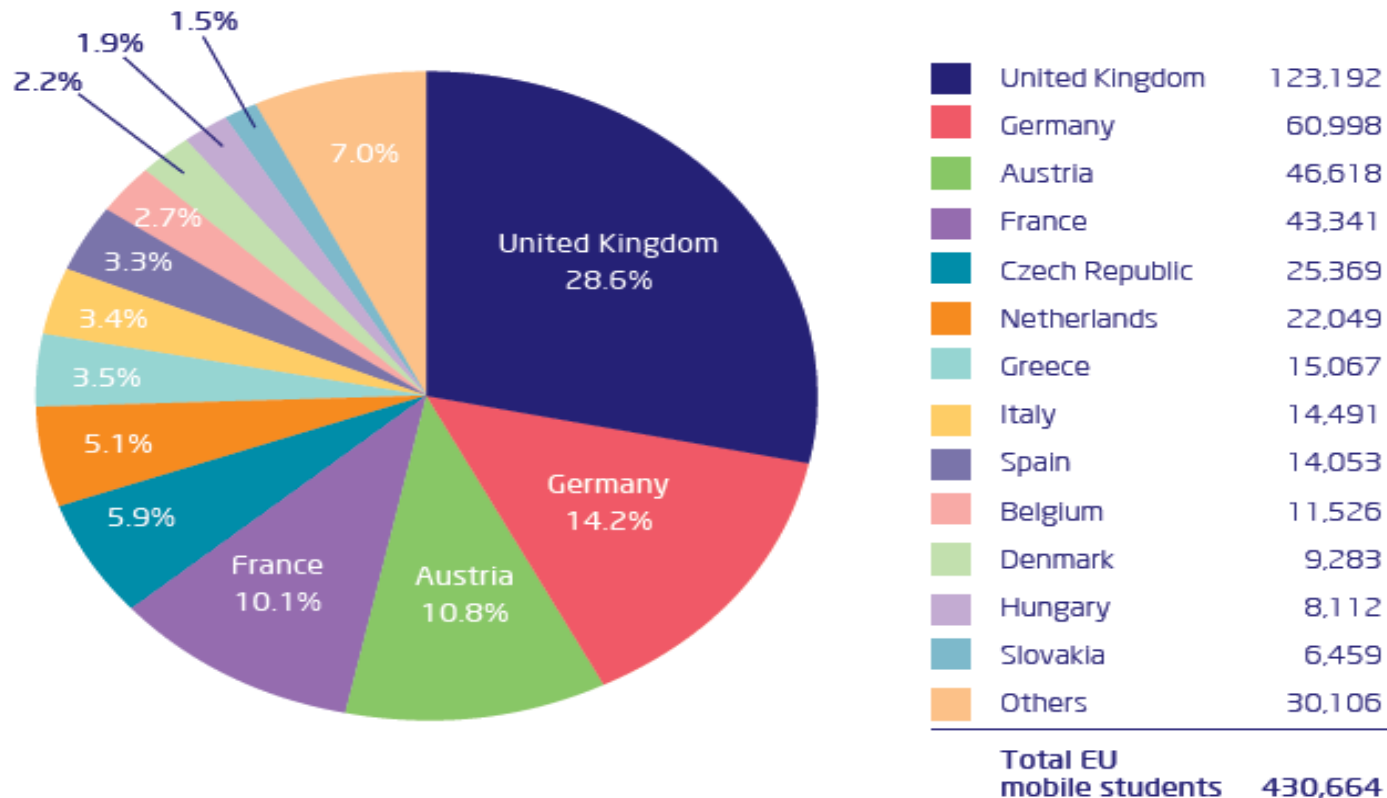
**Succeeding Globally Through  
International Education  
and Engagement**

U.S. Department  
of Education  
International Strategy  
2012–16

*Figure 1: Framework for the U.S. Department of Education International Strategy*



## Share of EU mobile student market, by EU country, 2010





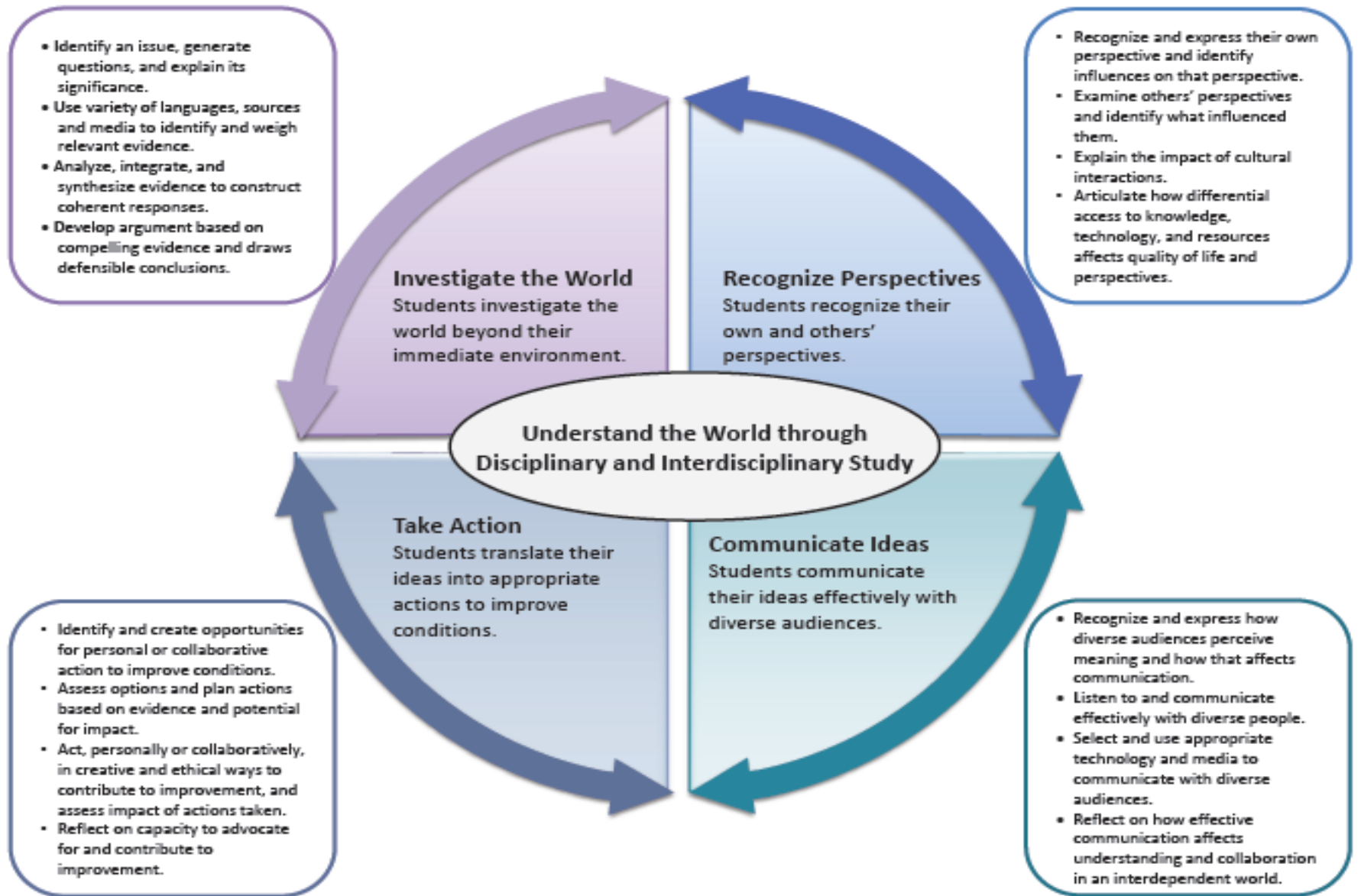
# International Education

The number of English-language study programmes offered by Dutch universities has risen to more than 1,000



The Netherlands is the biggest provider of English-language higher education in Europe

(Nuffic, 2012)



Source: The Global Competence Task Force, formed and led by the Council of Chief State School Officers' EdSteps Initiative and the Asia Society Partnership for Global Learning.

جامعة كارنيجي ميلون في قطر  
**Carnegie Mellon Qatar**



- 200 degree-awarding IBCs worldwide + 37 over next 2 years
- Shift in activity from Middle East to Far East
- US universities have greatest number (78) but developing world expanding
- Trend towards more ‘niche campuses’

(OBHE 2012)

**ENGAGING WITH LEADERS  
IN HIGHER EDUCATION**



The leading global network  
of research universities  
for the 21st century

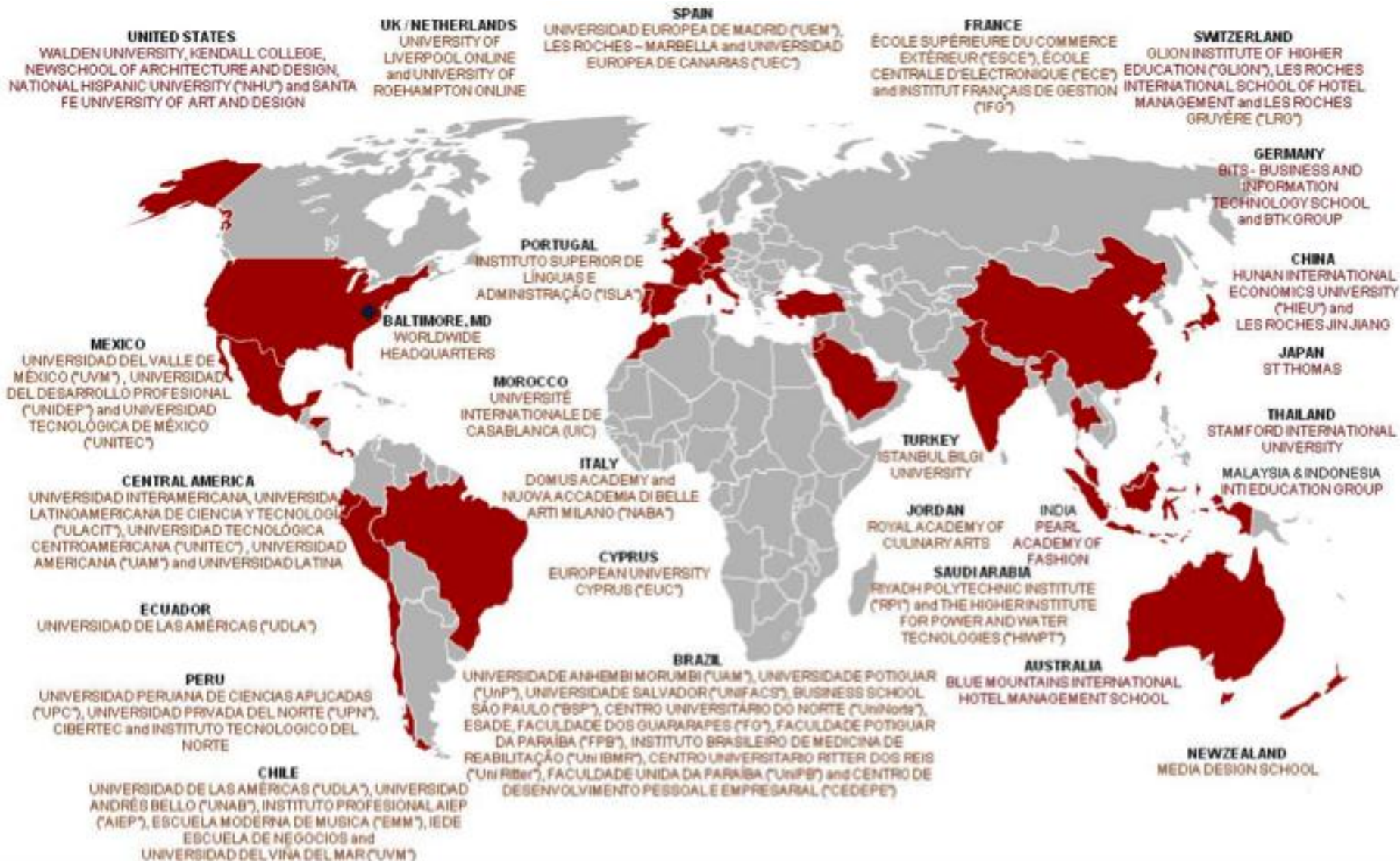


GO WITH LEADERS  
IN HIGHER EDUCATION

# Leadership Foundation

for Higher Education

# Laureate International Universities



**NEW YORK UNIVERSITY BECOMES A GLOBAL NETWORK UNIVERSITY**

Christopher Connell  
*International Educator*; Jan/Feb 2012; 21, 1; Docstoc  
pg. 46

CAMPUS PROFILE | New York University | New York

## NEW YORK UNIVERSITY BECOMES A **GLOBAL NETWORK** UNIVERSITY

Text and photography by Christopher Connell



**N**EW YORK UNIVERSITY'S prodigious number of international students (7,200) and participation in education abroad (4,300) have long solidified its place among the most international U.S. universities. Now it has laid claim to the title of the world's first "global network university," with a new liberal arts college open in Abu Dhabi, a second in the works for Shanghai, and nearly a dozen other sites around the world where NYU students go to study. Most of its 43,000 students still through the buildings with their signature violet flags that surround Washington Square. Amending the 1831 pronouncement by Albert Gallatin and other founders that they were creating a university "in and of the city," President John Sexton describes today's NYU as "in and of the world."

President John Sexton says that NYU's global network of campuses is building its scholarly strengths and exposing students to the full range of human experience.

**EDITOR'S NOTE:**  
Profiles of the five winners of the 2011 Senator Paul Simon Award for Campus Internationalization are being included in IE. The full set of profiles can be seen in *Internationalizing the Campus 2011: Profiles of Success at Colleges and Universities*.

INTERNATIONAL EDUCATOR | JAN-FEB 12  
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**NYU GLOBAL**  
IDEA EXCHANGE

#ideasnever sleep  
in the global network

Connecting NYU students across the world  
to collaborate on a global scale

INSPIRE / IDEATE / CREATE

[ideaexchange.nyu.edu](http://ideaexchange.nyu.edu)



**NYU**

Global Programs

**UAE:**  
**Abu Dhabi**  
**Dubai**  
**Ras-Al-Khaimah**

**Kuala Lumpur Education City  
Iskandar**

**Bahrain**

**Education City, Qatar**

**Singapore's Global Schoolhouse**

**Hong Kong...**

**South Korea: Incheon Free Economic  
Zone, Jeju Global Education City**

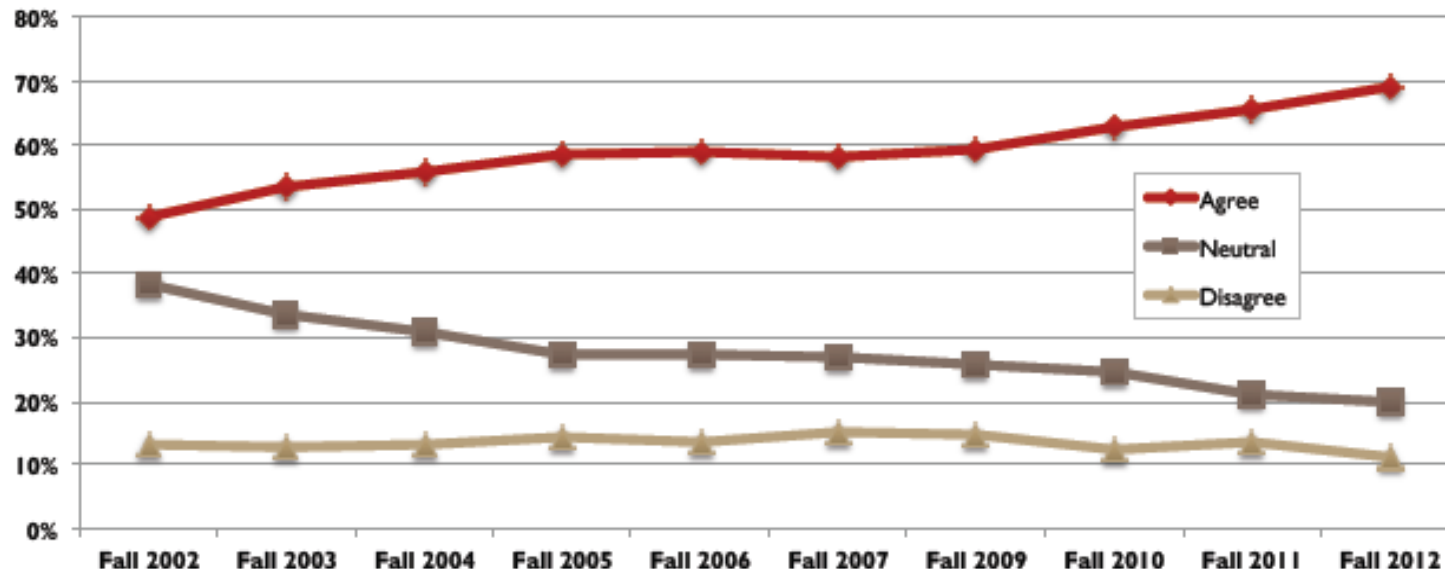
**Republic of Panama, City of Knowledge**

**Sri Lanka?**

# Strategic focus for on-line

“On-line education is critical to the long-term strategy of my HEI”  
(69.1% of CAAs)

**Online Education is Critical to the Long-term Strategy of my Institution –  
Fall 2002 to Fall 2012**



(Babson Survey, 2012)

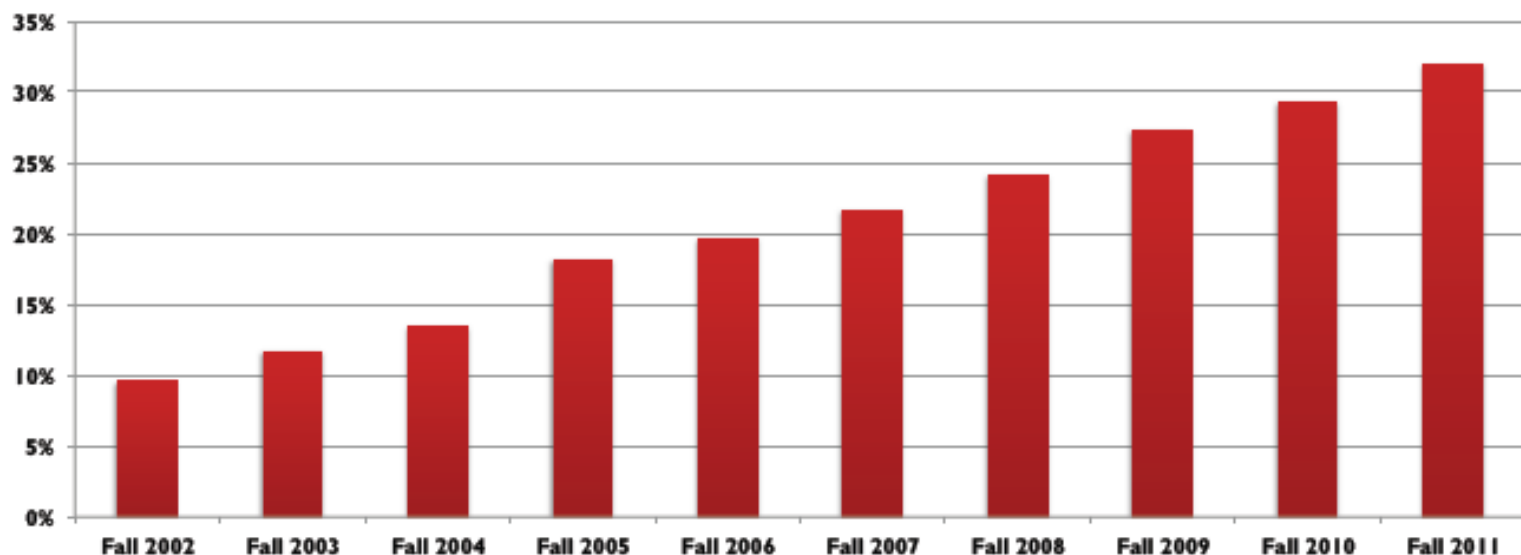


## Students enrolling

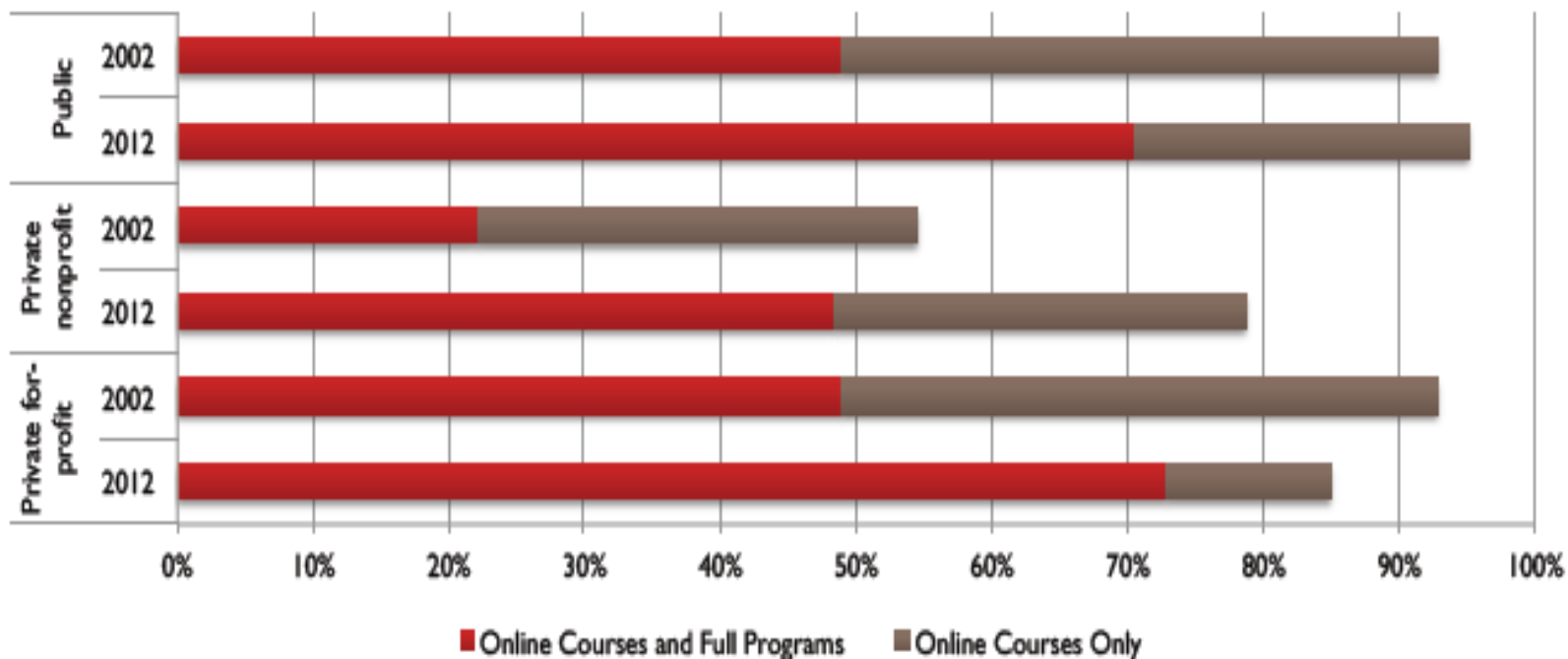
Total and Online Enrollment in Degree-granting Postsecondary Institutions – Fall 2002 through Fall 2011

	Total Enrollment	Annual Growth Rate Total Enrollment	Students Taking at Least One Online Course	Online Enrollment Increase over Previous Year	Annual Growth Rate Online Enrollment	Online Enrollment as a Percent of Total Enrollment
Fall 2002	16,611,710	NA	1,602,970	NA	NA	9.6%
Fall 2003	16,911,481	1.8%	1,971,397	368,427	23.0%	11.7%
Fall 2004	17,272,043	2.1%	2,329,783	358,386	18.2%	13.5%
Fall 2005	17,487,481	1.2%	3,180,050	850,267	36.5%	18.2%
Fall 2006	17,758,872	1.6%	3,488,381	308,331	9.7%	19.6%
Fall 2007	18,248,133	2.8%	3,938,111	449,730	12.9%	21.6%
Fall 2008	19,102,811	4.7%	4,606,353	668,242	16.9%	24.1%
Fall 2009	20,427,711	6.9%	5,579,022	972,669	21.1%	27.3%
Fall 2010	21,016,126	2.9%	6,142,280	563,258	10.1%	29.2%
Fall 2011	20,994,113	-0.1%	6,714,792	572,512	9.3%	32.0%

**Online Enrollment as a Percent of Total Enrollment: Fall 2002 - Fall 2011**

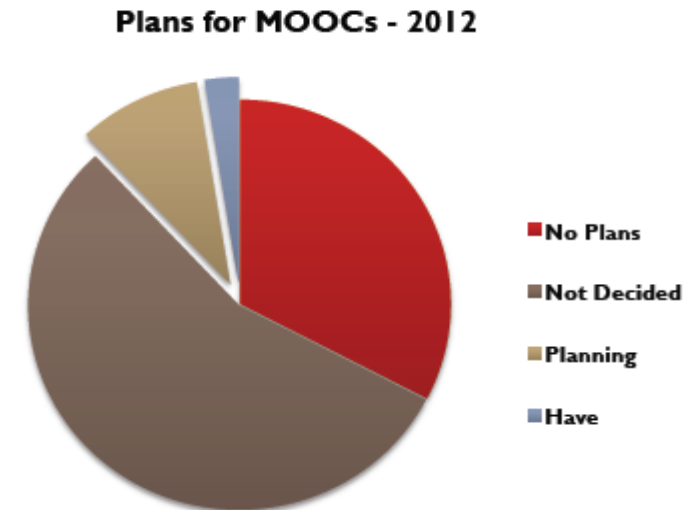


**Type of Online Offerings - 2002 and 2012**



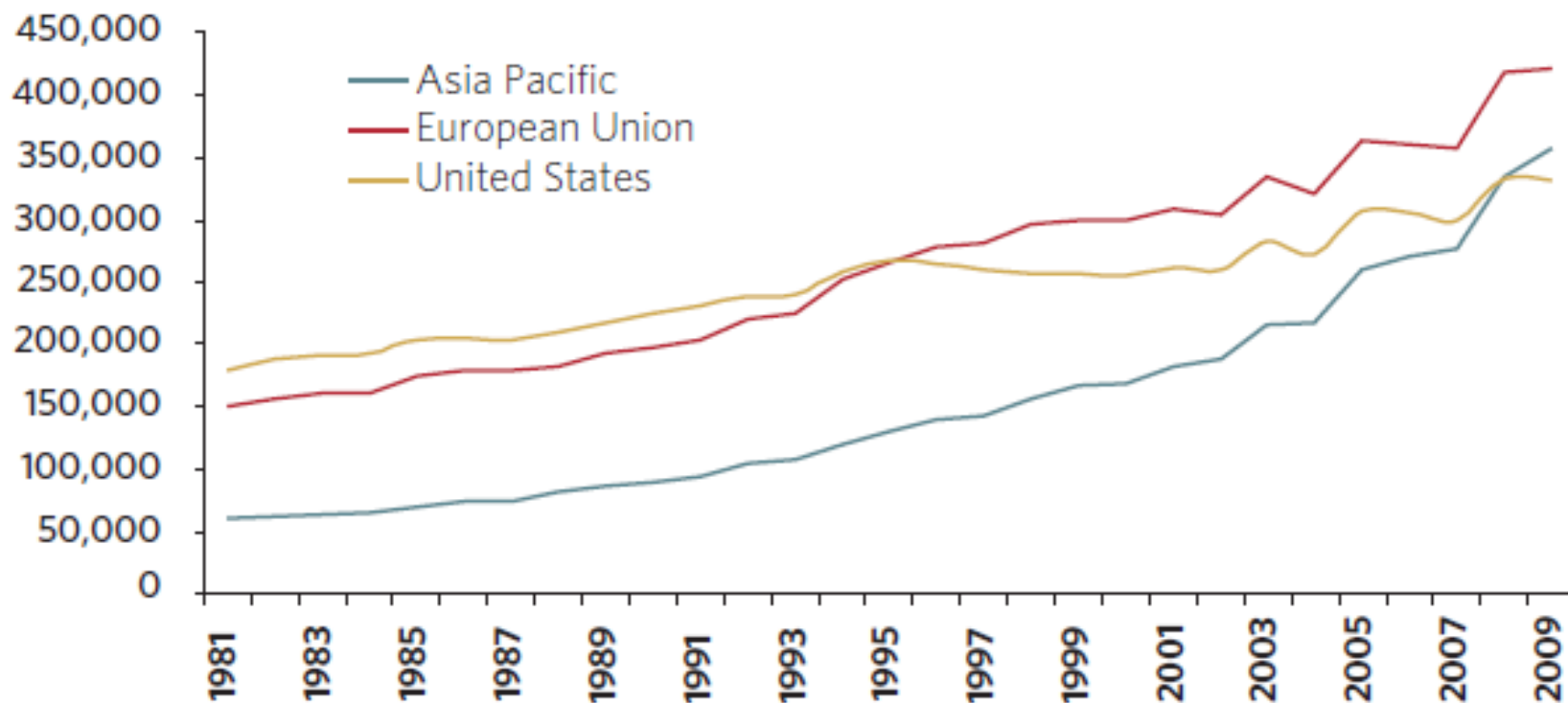
# On-line: MOOCS take-up

- 2.6% US HEIs offer MOOCS
- 9.4% have plans to offer them
- 32.7% no plans for adding MOOCS
- 54% undecided
- Public universities have higher rates - 4.7% - than privates, for-profits (15% planning)
- Research universities twice as likely to be offering or planning MOOCS
- (N=2,800 colleges & universities)



(Babson Survey, 2013)

**CHART 2: JOURNAL ARTICLES IN ALL FIELDS, 1981 TO 2009**

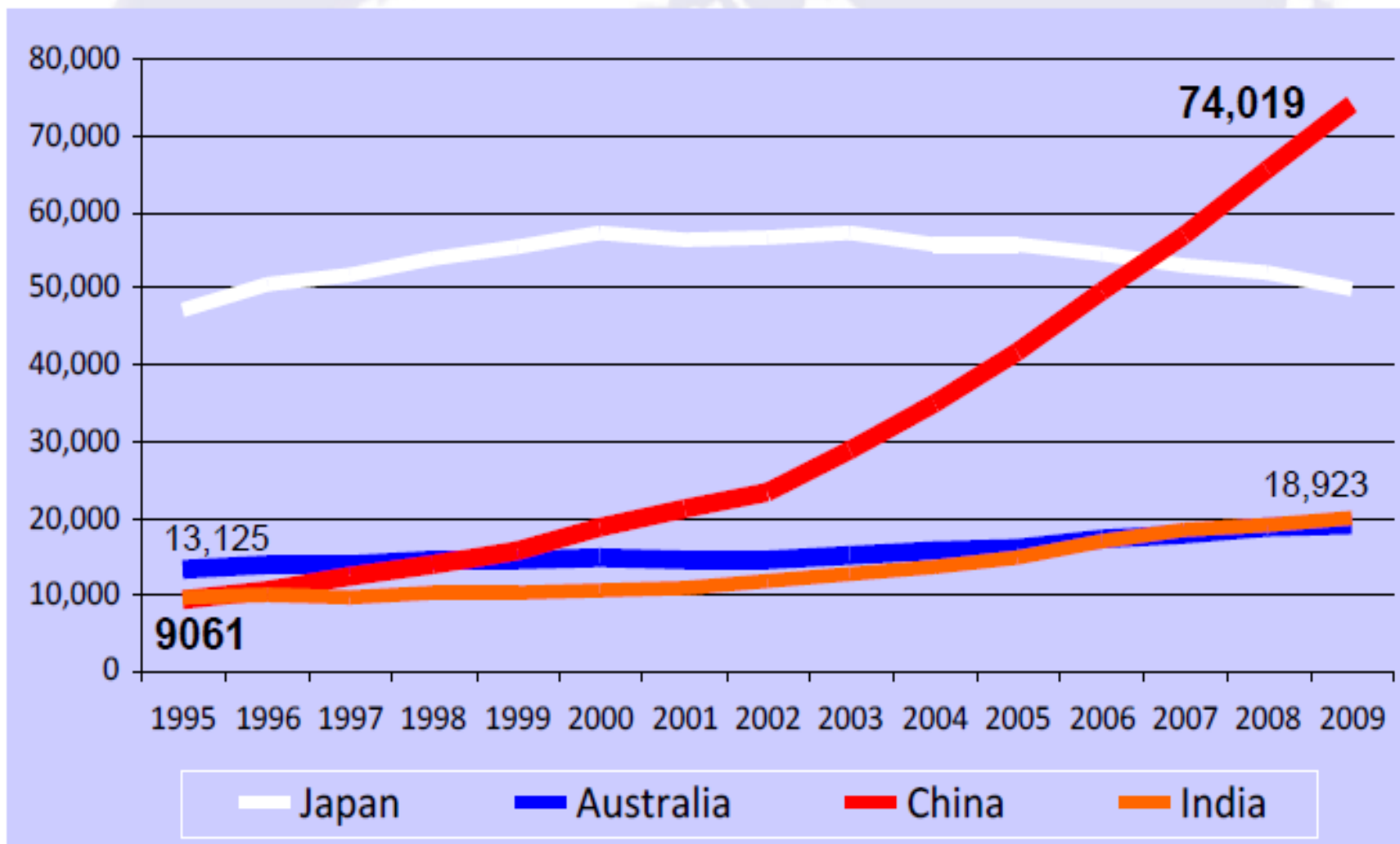


Source: Thomson Reuters, Global Research Report: United States. November 2010.

# Science papers per year, 1995-2009

## China, Japan, Australia & India

US National Science Foundation data



(Marginson, 2012)







McKinsey & Company



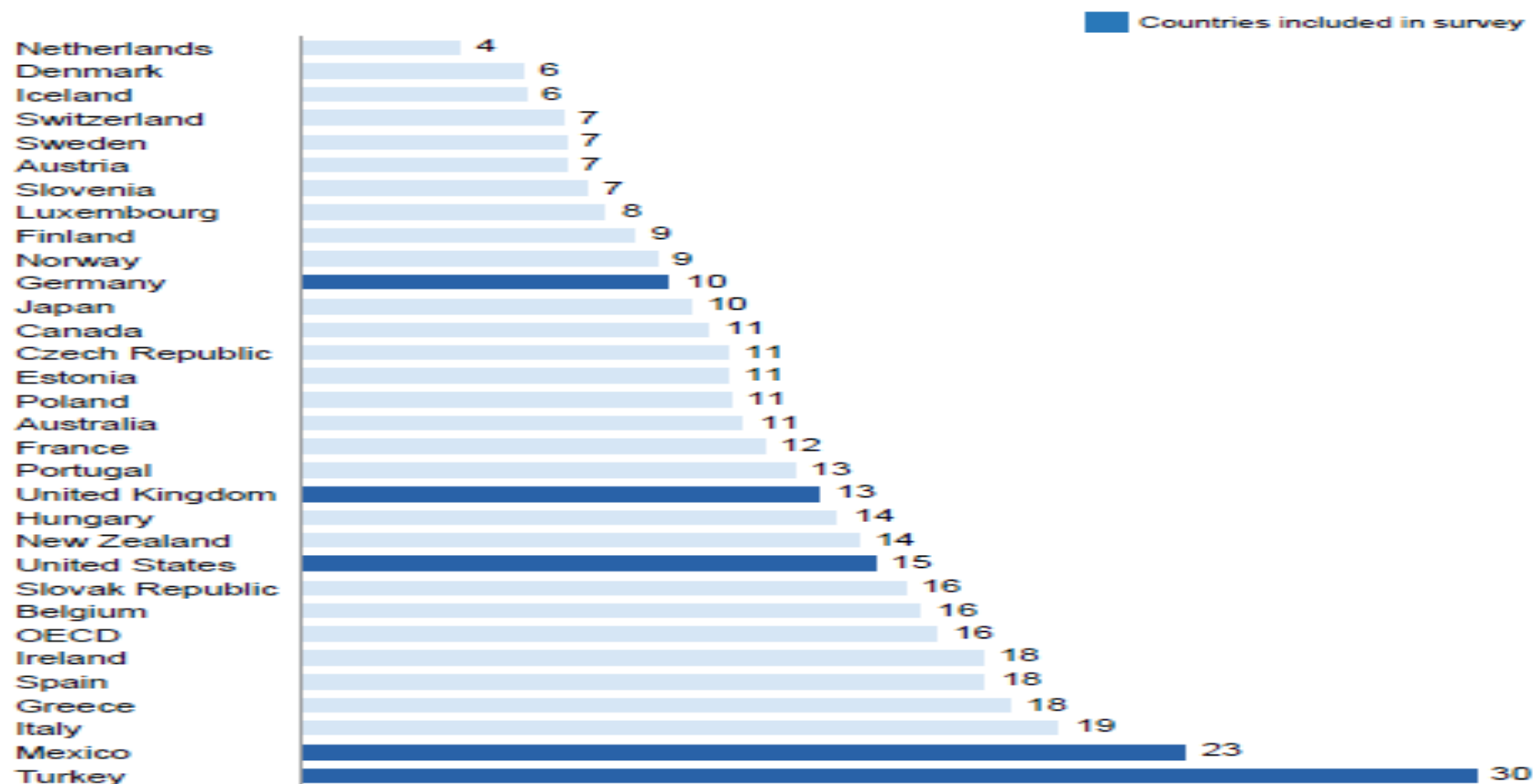
**Education to  
Employment:  
Designing a  
System that  
Works**

ERS  
ION

## Exhibit 2

### NEET rates among youth in OECD countries, 2011<sup>1</sup>

% of population aged 15-24

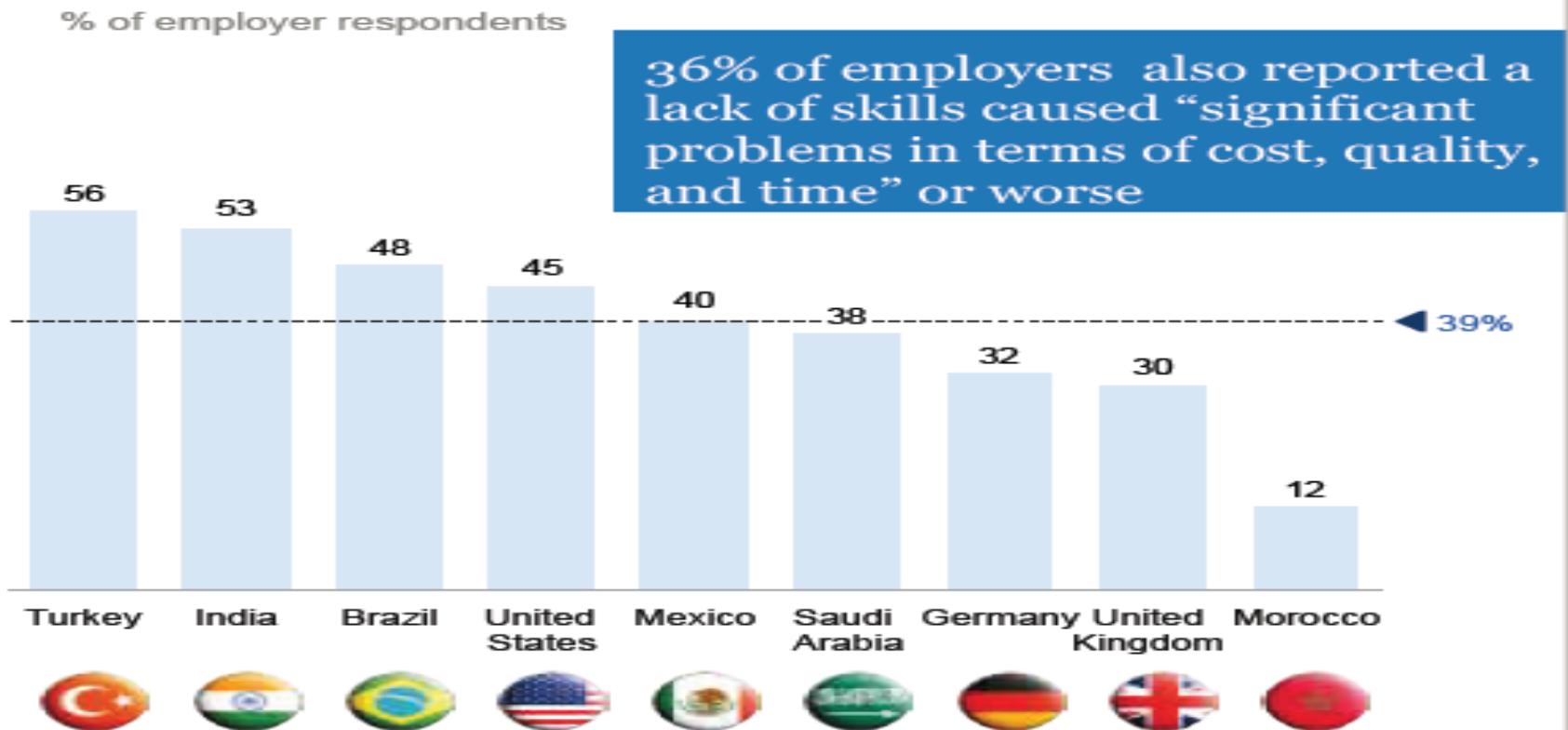


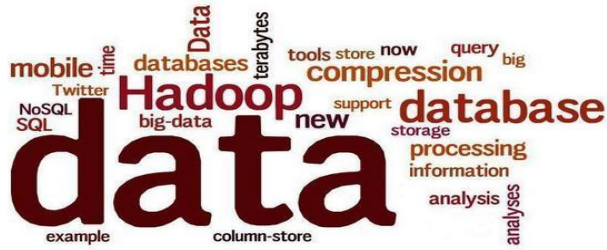
<sup>1</sup> OECD represents weighted averages. Q2 2011 for Australia; all others represent Q1 2011.

## Exhibit 2

**39% of employers say a skills shortage is a leading reason for entry-level vacancies**

Lack of skills is a common reason for entry-level vacancies





Big data...

A tilted image of a league table. The table lists various universities and their corresponding numerical values. Some visible names include 'College', 'London School of Economics', 'Dumham', 'Exeter', 'Bristol', 'York', 'King's College London', 'Bath', 'Edinburgh', 'Leicester', 'Southampton', 'Loughborough', 'Sheffield', 'Glasgow', 'Nottingham', and 'Newcastle'. The numbers are arranged in columns, representing different metrics for each institution.

League Tables...



Impact..



VFM...



ROI...

ENGAGING WITH LEADERS  
IN HIGHER EDUCATION



# REPUTATION

We will be known forever by the tracks we leave.  
-American Indian Proverb